

Together is Better

Dumfries and Galloway Single Outcome Agreement 2011-14

As at 3 October 2011



Contents

Page

1. Introduction
2. Summary Priorities and Ambitions
3. Performance Framework
4. Governance, accountability and funding
5. Area profile
6. What we will do – actions, performance and key targets

DRAFT

1. Introduction

This Single Outcome Agreement (SOA) sets out the vision and principles for partnership working in Dumfries and Galloway. It also defines the Priorities and Ambitions for what we want to achieve for the people of our region. The Actions and Performance Targets give the detail about what we are going to do and the outcome that we will achieve. Individual organisations will use this Agreement to direct and inform their work and use of resources so that we achieve our vision together.

OUR VISION

Working together to create an ambitious, prosperous and confident Dumfries and Galloway where people achieve their potential.

OUR PRINCIPLES

These principles have been identified as important in guiding partners to achieving the Vision:

Best value

- providing the right services in the right place, at the right time and at the right price.

Engagement

- listening, speaking and consulting with individuals and communities, following National Standards and Compact guidance where involving the public and ensuring participation are key elements.

Diversity

- treating people equally and respecting others irrespective of social or cultural differences.

Sustainability

- ensuring long-term economic, social and environmental wellbeing.

Working together

- finding ways of planning and delivering services in a better way that makes a real difference to people's lives.

2. Summary of the Priorities and Ambitions

Priority 1

We will provide a good start in life for all our children

Ambitions

- 1.1 Our children will be kept safe.
- 1.2 We will make effective interventions.
- 1.3 All children and young people will be supported through transition.
- 1.4 All children will have a sound basic education in numeracy and literacy.
- 1.5 Our children will have the best possible health and wellbeing

Priority 2

We will prepare our young people for adulthood and employment

Ambitions

- 2.1 Young people will be supported to make the right choices.
- 2.2 We will ensure our young people have high quality learning experiences and succeed.

Priority 3

We will care for our older and vulnerable adults

Ambitions

- 3.1 Older and vulnerable adults will have choice and control in decisions affecting their lives.
- 3.2 Older and vulnerable adults will be enabled to optimise their health and independence reducing the need for crisis management.
- 3.3 Older and vulnerable adults will be provided with high quality and reliable support.
- 3.4 Unpaid carers will be key partners in care delivery.
- 3.5 Older and vulnerable adults will have good information on their rights
- 3.6 We will protect adults at risk
- 3.7 Older and vulnerable adults will be supported to improve their health.

Priority 4

We will support and stimulate our local economy

Ambitions

- 4.1 We will attract and sustain investment to grow our local economy.
- 4.2 Employment opportunities will be enhanced through innovation and skills development.

Priority 5 We will maintain the safety and security of our region
--

Ambitions

- | |
|--|
| 5.1 Our people and communities will be safe and secure |
| 5.2 We will build individual and community resilience |

Priority 6 We will protect and sustain our environment

Ambitions

- | |
|--|
| 6.1 We will be a carbon neutral region |
| 6.2 The resources of landscape, natural and built environment of Dumfries and Galloway will be protected and enhanced. |

3. Performance Framework

3.1 Dumfries and Galloway Community Plan

The new SOA replaces the community plan and becomes the main planning document for community planning partners in Dumfries and Galloway. It sets out the vision, principles, ambitions and actions that we want to achieve for our region. It also details the specific areas we are measuring so we can monitor progress and the targets we have set so we will know when we have achieved them.

Our vision:

‘working together to create an ambitious, prosperous and confident Dumfries and Galloway, where people achieve their full potential’

Our principles:

- *Best Value*
- *Engagement*
- *Diversity*
- *Sustainability*
- *Working together*

The SOA has been developed by taking account of existing partnership documents and work the performance information required for the SOA will be drawn from these partnership activities.

3.2 Links to the national performance framework and other strategies

The Ambitions to deliver the SOA are supportive of the Scottish Government’s

strategic objectives of wealthier and fairer, healthier, safer, smarter and greener and contribute to the 15 National Outcomes.

It is important to recognise the inter-dependence of the Ambitions and that each contributes to more than one National Outcome and national strategy.

3.3 Performance recording arrangements

It is recognised that there is an ongoing need to improve performance information and in particular consolidating trend and baseline information and identifying new strategic indicators and/or new recording mechanisms.

This work has been ongoing throughout the duration of the 2009-11 SOA and by using existing partnership reporting measures and frameworks we will strengthen our performance management approach. Partners have agreed to use the computer based Covalent system as the preferred tool for SOA reporting.

3.4 Performance reporting

On a partnership basis:

- Quarterly progress reports on the overall SOA will be assessed by the Strategic Partnership.
- A publication called 'Broadcast' is delivered to every household in Dumfries and Galloway twice a year. The autumn edition is used to tell local people about progress in achieving performance targets.
- The performance reports on the SOA as required by Scottish Government will be submitted on time as and when required.
- Progress of projects and services are reported to the Strategic Partnership on an ongoing basis.
- Local media, email newsletters and the recently updated website www.dgcommunity.net are employed to ensure information is available to public and all partners.

On an individual basis:

Partners will report progress on the delivery of their contribution to the SOA through their own performance and reporting arrangements.

4. Governance, accountability and funding

Dumfries and Galloway community planning partners evidence openness, inclusiveness and accountability through the formal decision making processes.

Oversight of the SOA is the responsibility of the Strategic Partnership with the Executive Group undertaking a problem solving role in relation to any progress not on schedule.

In accordance with the national Guidance, Dumfries and Galloway community planning partners have agreed to deliver on the overall set of commitments. Individual partner agencies will ensure that they are able to deliver on the SOA by having the agreed outcomes and indicators reflected in their respective

business plans.

Dumfries and Galloway acknowledges the developing relationship with Scottish Government being fostered through the Concordat and SOA process that is built on partnership and mutual respect. Along with this relationship there is a reduction in ring fencing of local government expenditure and reporting mechanisms. This gives the local authority greater flexibility but also more responsibility.

It is recognised that delivery of the SOA and Concordat is inevitably contingent on adequate funding and all local partners commit to working constructively with the Scottish Government to secure that. A mapping exercise of how the Council and NHS DG spends its money is currently being undertaken.

5. Area profile

The Area Profile for Dumfries and Galloway highlights some of the key characteristics of, and issues facing the region which have determined the Priorities, Ambitions and Actions outlined in this SOA.

5.1 General issues

Population

- third largest region in Scotland covering 6,426 sq km (8% of the total land area of Scotland)
- population of 148,190 (2.8% of the total population of Scotland)
- larger proportion of older people and a markedly smaller proportion of young people
- persons aged 60+ make up 30.1% of the population (Scotland: 23.1%)
- significantly fewer people aged 16 to 29 years - 14.2% (Scotland: 18.7%)
- 57% of population of working age, the lowest figure of all 32 local authority areas (Scotland average: 63%)

Rurality

- small settlements of 4,000 or less spread across a large area
- one third of people living in settlements with less than 500 people
- 23 persons per sq km (Scotland average: 67)
- biggest town is Dumfries (population 31,610), followed by Stranraer (10,380) and Annan (8,450)
- over a quarter of the population lives more than 30 minutes drive from a large town
- seven secondary schools have fewer than 500 pupils; 43% of primary schools have fewer than 50

Households/Housing

- 68,408 households (2010 estimate)

- 72,421 dwellings; 94% occupied, 3% vacant, 3% second homes
- household projections: 67,850 in 2008; 74,410 in 2033 - an increase of 10% (Scotland: 21%)
- lone adult households projected to increase by 39% by 2033 (Scotland: 49%)
- number of larger households projected to fall: number of households of two or more adults with children decreasing by 35%
- households headed by 60-74 year olds projected to increase by 8% by 2033; those headed by the 75+ age group projected to increase by 93%
- 505 residential house sales October-December 2009, an increase of about 8% from previous year
- house prices October-December 2009 fell on average by 2%
- homelessness rate around 2.3% of all households (national average 2.5%)
- 1,600 homelessness cases per year
- 82% of all clients of homeless households in priority need secure permanent accommodation (5th highest in Scotland)
- wider housing demand through RSLs' waiting lists approximately 5,500

Population Forecast

- the total population is expected to decline from 148,580 in 2008 to 147,138 in 2033, a decrease of 1%. This decline is due to more deaths than births despite in-migration but is a smaller reduction than forecast in the 2006-based projections
- the gap between older and younger populations is likely to widen over time. The over-65s population is likely to grow by 25% by 2018 and 56% by 2033 (29% for those aged 65-74 and 88% for those aged 75 and over)
- the number of residents aged 90 years or over is projected to increase from 1,134 in 2008 to 4,425 in 2033
- the number of children aged 0-15 is expected to reduce by 8.1% between 2008 and 2033, declining from 25,157 to 23,111
- the working age population is predicted to decline by 10.8% by 2033. This will see a decrease in the absolute numbers from 86,000 in 2008 to approximately 77,000 in 2033
- the number of deaths exceeds the number of births, which means that the natural growth of the population is negative (although the population estimate for the region has been reasonably stable over time)
- in terms of migration, the high migration variant shows the population increasing from 148,580 in 2008 to 155,918 in 2033, an increase of 4.9%. The low migration projection forecasts that the population size will fall to 138,485 in 2033, a decrease of 6.8%

What does this mean for the future?

- substantially greater demands on the social and healthcare systems
- a reduced workforce which would normally be responsible for providing care
- a need to optimise the size of the workforce
- a need to increase productivity
- a need to enhance independence of the population
- provision of 1,284 affordable homes over the coming five year period

Data sources

[Dumfries and Galloway Demographic Factsheet](#)
[Dumfries and Galloway Population Profile - NHS D&G Health Intelligence Unit](#)
[Household and Dwellings](#)
[Household Projections](#)
[Mid-2010 Population Estimates Scotland](#)
[Mid-2008 Population Estimates for Settlements and Localities in Scotland](#)
[Population Projections](#)
[Scottish Government website - Statistics](#)
[2001 Census Results](#)
[2009-10 Urban Rural Classification](#)

5.2 Diversity

Race

- the size of the non-white minority ethnic population is 960 or 0.65%
- in 2008-09, less than 10% of migrants came from overseas, around 50% from the rest of the UK and 40% from within Scotland numbers of traditional migrant groups (Pakistani, Bangladeshi, Chinese, Indian and Caribbean people) are small
- the three main non-English languages spoken by school pupils at home are Polish, Cantonese and Punjabi
- almost half the total minority population resides in Nithsdale; just over 20% in Annandale and Eskdale; and around 15% for both Stewartry and Wigtownshire
- Dumfries and Galloway has a higher proportion of Gypsy/Travellers than the rest of Scotland. 115 Gypsies/Travellers households as at March 2009

Disability

- adults with learning disabilities: 883, 7.1 per 1,000 population; Scotland 27,391, 6.4 per 1,000 population (July 2010)
- people registered as blind, partially blind and visually impaired: 1,924 (October 2010)
- employment rates for people with disabilities vary greatly across local authority areas e.g. 50% in Dumfries and Galloway, 70% in Shetland, 34% in Glasgow

Marriages/Civil Partnerships

- marriages in 2010: 4,881, an increase of 5.4% from 2009
- since 2000, the number of marriages has fallen by 23.3%
- civil partnerships increased in 2010: 61, compared with 43 in 2009; Scotland saw a decrease from 498 in 2009 to 465 in 2010

Pregnancy and Maternity

- number of births in D&G in 2010: 1,445 (2% of Scotland figure 58,792)

- rates of live births per 1,000 women aged 15-44 have increased by 5.4% over the last five years (54.6 in 2005; 60 in 2010) (Scotland: 51.5 in 2005; 56.5 in 2010; 5% increase)

Religion or Belief

- a diverse mix of religions, faiths and beliefs; absolute numbers of non Christian are small; highest percentage number of Church of Scotland followers of all the Scottish regions (2001)

Gender

- males 48% population; females 52%
- average age female population greater than males (D&G: females 43.9 yrs; males 42.3 yrs) and both greater than the Scottish average (females 40.6 yrs, males 38.6 yrs)
- female life expectancy at birth (80.6 yrs) greater than male life expectancy (76.8 yrs)

Sexuality

- D&G is reported as an area of relative stability in terms of LGBT discrimination

What does this mean for the future?

- the small number of people within the protected characteristics and the rurality of the region means that discrimination and isolation is more likely and positive action is required to address this
- research and data is required to ensure services and support are tailored to meet need

Data sources

[Births](#)

[Dumfries and Galloway Equalities Mapping Report 2010](#)

[Getting It Right - Minority Ethnic Health and Wellbeing: Needs Assessment](#)

[Life Expectancy](#)

[Marriages and Civil Partnerships](#)

[Mid-2010 Population Estimates Scotland](#)

[Migration](#)

[Scottish Government website - People and Society](#)

[2001 Census Results](#)

5.3 Economy

General

- key sectors: agriculture, forestry, tourism and food processing
- main employer is public sector (current ratio of private to public sector being 60:40 with the Council and NHS comprising around 33%)

Employment and business opportunities

- high economic activity rates; high business start up rates
- small and medium sized enterprises employ a significant proportion of people in the region compared to Scotland as a whole
- employment rate 72.4% (Scotland: 71%) but high levels of self employment, part-time and seasonal employment in lower wage jobs
- unemployment rate 3.4% (Scottish average: 4.1%); numbers of unemployed 2,783 (December 2010);
- As at March 2011, 567 known unemployed young people aged 16-19
- 71,600 people are economically active; 18,400 work in public administration, education and health (2008), which is 31.2% (of total employee jobs of 58,900)
- 7 people (Job Seekers Allowance claimants) for every unfilled Job Centre vacancy (Scotland 8.2; UK 5.6) (June 2011)
- the Local Social Economy is worth around £15M

What does this mean for the future?

- the region needs to ensure that it is attractive to people of working age and thus attractive for inward investors
- entrepreneurial activity must be supported
- significant acceleration of the business start up rate is required
- economic development must be sustainable
- need to consider and address challenges ahead due to the public sector contracting over the next five years as a result of public spending cuts
- a strategic review of the Council's Industrial portfolio is required to assess effectiveness of current provision and identify areas of demand affected by market failure
- the formation of new policies to direct European Structural Funds and Common Agriculture Policy Funds post 2013 will require strong lobbying on a South of Scotland basis to protect future grant support for key economic activity
- grant applications to augment external funding for Employability and Business and Enterprise services
- development of a new Business Gateway Contract reflecting the rural economy and the need to support existing and new business
- explore opportunities to access new funds to continue the Council's Economic Recovery Plan which provides a Financial Assistance to Small Business grant programme

Data sources

[Dumfries and Galloway Regional Economic Strategy](#)

[nomis official labour market statistics](#)

[Scottish Government website - Business and Industry](#)

[Scottish Government website - the Economy](#)

[South of Scotland Competitiveness Strategy](#)

DRAFT

5.4 Poverty, inequality and deprivation

Definition

- deprivation indicates the level of disadvantage for individuals or areas
- it has a strong link with disease and death rates, regardless of how it is measured

Dumfries and Galloway Scottish Index of Multiple Deprivation (SIMD) datazones

- SIMD2009 uses categories such as income, education, unemployment, health, access to services, housing and crime to calculate the average deprivation for small areas called datazones
- Dumfries and Galloway has 19 data zones in the 20% most deprived in Scotland i.e. a 1.5% share of all the worst areas in Scotland
- number of people living in these most deprived areas is approximately 14,206, 9.6% of the local population (Scotland: 20% of the population in the 20% most deprived areas)
- there are six areas of relative deprivation in the region: central Dumfries, part of Annan, Northwest Dumfries, Upper Nithsdale, the Machars and Stranraer
- a minority of income-deprived and employment-deprived people live in these areas of relative deprivation; the majority (79% of income-deprived and 79% of employment-deprived people) live outwith them

What does this mean for the future?

- there is a need to maximise household income
- caring for vulnerable people is a priority
- there is a need to reduce inequalities in health

Data sources

[Deprivation in Dumfries and Galloway - NHS D&G Health Intelligence Unit](#)
[Inequalities and Health - NHS D&G Health Intelligence Unit](#)
[Scottish Government website - People and Society](#)
[Scottish Index of Multiple Deprivation 2009](#)

5.5 Health

Life expectancy

- life expectancy at birth better than Scotland but worse than the UK for both males and females (D&G males 76.8 yrs, females 80.6; Scotland males 75.4, females 80.2; UK males 77.9, females 82)
- life expectancy at age 65: D&G males 17.4, females 19.6; Scotland males 16.5, females 19.1. UK males 17.8, females 20.4)
- D&G life expectancy at birth ranks in the bottom 25% of all local authorities in the UK for both males and females
- life expectancy increasing steadily over time; since 1991-1993 male life expectancy at birth has increased by 4.3 years and female life expectancy has increased by 3.4 years

Mortality

- number of deaths in D&G 2010: 1,857 (3% of Scotland total 53,967)
- Main causes of death in D&G are cancer, coronary heart disease, and stroke, which accounted for 54% of all deaths in 2010: cancer 538, coronary heart disease 278, and stroke 188; they were also responsible for more than 50% of all deaths in Scotland: cancer 15,618, coronary heart disease 8,138, stroke 4,764.
- Death rates for cancers, coronary heart disease and respiratory disease are lower than average compared to Scotland

Health

- prevalence of chronic conditions is higher than average for most conditions: D&G asthma 6%, coronary heart disease 5.3%, diabetes 4.8%, hypertension 15.1% (Scotland asthma 5.9%, coronary heart disease 4.4%, diabetes 4.1%, hypertension 13.4%)
- lower proportion of the population aged 16+ claiming incapacity benefit or severe disability allowance compared to Scotland in 2010 (D&G 4.8% adult population; Scotland 5.6%)

What does this mean for the future?

- the biggest single factor influencing social care and health needs in the future is expected to be the substantial rise in the number of older people
- fewer people of working age means it is likely to become increasingly difficult to attract the skilled professional and care staff that will be needed -as at March 2011, there were 2,446 Home Care Clients
- by the age of 65, nearly two-thirds of people will have developed a long term condition and 27% of people aged 75-84 have two or more such conditions
- there will be more cases of certain diseases associated with older age (for example, cancer, dementia, osteoarthritis, and diabetes)

- we need to develop more services to prevent unnecessary admissions into hospital; continued focus required on the delivery of sustainable improvements in patient centred services for people living with long term conditions
- we need continue to tackle other lifestyle factors, including smoking, diet, physical activity, alcohol and drug use, in order to help prevent disease and disability in older people, so that as people live longer they do so in good health
- we need to tackle specific health issues, such as continuing to improve the death rates for cancer and stroke towards the United Kingdom and European average

Data sources

[Better Health, Better Care: Action Plan](#)

[Births](#)

[Community Health and Wellbeing Profiles](#)

[Deaths](#)

[Dumfries and Galloway: The Population and its Health](#)

[Improving the Health and wellbeing of People with Long Term Conditions in](#)

[Scotland: A National Action Plan](#)

[Information Services Division Scotland - health information and statistics](#)

[Life Expectancy](#)

[Scottish Government website - Health and Social Care](#)

[Update on Life Expectancy in Dumfries and Galloway - NHS D&G Health Intelligence Unit](#)

5.6 Technical infrastructure, transport and travel

Broadband

- need to provide high speed access across the region
- continue to promote/increase data and information sharing within the public sector

Transport infrastructure

- Local Roads Network comprises some 4,200 miles
- SWestrans Regional Transport Partnership has access to a budget of £2.224M capital and £600k revenue and an additional £3M for public bus services
- the first year programme (£2.4M) of the £6M forward allocation for a Strategic Roads Programme has been completed successfully

Travel

- significant improvements in disabled access at Lockerbie Railway Station, the key station on the main West Coast Main Line and improvements in the train service available
- development/implementation of the Southern Dumfries Access Strategy to help secure the continued development of the Crichton Quarter
- lobbying continues to the Scottish Government for improvements to the TransEuropean routes A75 and A77
- cycle travel and walking are below the national average

What does this mean for the future?

- investment in the strategic infrastructure is essential because of the scale of the region's road network
- the Crichton Quarter requires focussed attention because of the importance of connectivity and potential traffic volume - an agreed, shared vision for the whole campus is required to achieve sustainable investment
- alternative forms of transport require promotion and increased attention
- development and implementation of a South of Scotland Broadband Plan

Data sources

[Scottish Government website - Transport](#)

5.7 Education

Looked After Children (LAC)

- 394 LAC (Scotland: 15,892) (July 2010)
- new tracking and monitoring processes are in place in all schools to assist school management teams in supporting every child to reach their potential
- In 2009/10:
 - measures introduced to monitor attendance more closely and these should help improve average attendance. 88.7% attendance average (Scotland: 87.8%); 443 exclusions per 1,000 pupils (Scotland: 365)
 - good average attainment tariff scores (based on total attainment on leaving): D&G average score 81 (Scotland: 67). D&G average tariff score for all leavers 381 (Scotland: 372)
 - good results for positive post-school destinations at initial survey: 59% in positive destinations (higher education, further education, training, voluntary work and employment) (Scotland: 59%); at follow-up survey: 43% (Scotland: 44%)

Attainment and achievement

- Key Performance Indicators around attainment and participation are encouraging
- Curriculum for Excellence progressing to planned timeline
- methods to record and report on achievement are in development with national partners

Improving participation and access to learning

- higher levels of attendance and lower levels of exclusion than the national average e.g. in 2009/10 96% level of attendance in primary schools; in 2007/08 and 2008/2009 we ranked 7th in Scotland. Average attendance in secondary schools is 92%; 2008/2009 ranking 11th in Scotland
- in 2009/2010, the rate of exclusion per 1,000 pupils was 9 per primary and 61 in secondary, an overall 38% reduction in exclusions from our schools on the previous year

Getting it Right for Every Child (GIRFEC)

- GIRFEC Plan in place with six priorities: Keeping children safe; Early intervention; Early years; Transition; Health; Managing risk and responding to crisis

School Estate

- £108M Public Private Partnership to build four new primary schools, three all-through schools and one refurbishment and extension completed
- three Council-funded new primary schools completed in 2009/2010

Targeting skills training for employment

- more school leavers here go on to work or further study than comparator authorities
In 2009/10:
 - 87.6% in positive destinations (Scotland: 86.8%)
 - 61.8% entered further or higher education (53.3% in 2006/07)
 - 35.2% entered Higher Education (Scotland: 35.7%)
 - 26.6% entered Further Education (Scotland: 27.1%)
 - 2.9% entered Training (Scotland: 5.2%)
 - 22.2% entered Employment (Scotland: 18.5%)
 - 0.7% entered Voluntary Work (Scotland: 0.3%)
 - 10% unemployed and seeking work/training (Scotland: 11.3%)
 - 1.5% unemployed and not seeking work/training (Scotland: 1.3%)
 - the destination of 0.9% is unknown (Scotland: 0.6%)

Encouraging responsible citizenship

- core principles embedded in the Curriculum for Excellence
- an active Youth Issues Unit that works with the Scottish Youth Parliament and other democratic initiatives to encourage responsible citizenship
- the Compact and Community Council activity
- updated Volunteering Strategies
- Community Service is supported and schools are also a focus - for example 100% of schools are involved in the eco-schools initiative and some are working towards Fairtrade status

What does this mean for the future?

- inequalities in attainment and participation between Looked After Children and other pupils must be addressed
- given the current employment/training environment, recognition of difficulties faced by Looked After school leavers and identification of ways of addressing these
- build on existing good multi-agency practice in terms of early intervention and providing the right help at the right time to assist vulnerable children to achieve positive outcomes; continue to improve partnership working, streamline processes and avoid duplicating activities
- continued support to young people to ensure successful transition from school into education, employment or training; ongoing work in schools to target skills for employment and clear liaison with the 16+ More Choices More Chances agenda
- identify sources of funding to support young people requiring More Choices More Chances, including through lobbying
- public sector organisations should consider extending the number and range of Modern Apprenticeships and other training opportunities

Data sources

[Dumfries and Galloway's More Choices More Chances Strategy and Action Plan 2010](#)

[Dumfries and Galloway SQA Exam Results Pre-Appeal Data 2010/11](#)

[Educational Outcomes for Scotland's Looked After Children](#)

[Education Standards and Quality Report](#)

[Getting it Right for Every Child \(GIRFEC\)](#)

[More Choices, More Chances National Strategy](#)

[Parents Charter](#)

[Scottish Government website - Education and Training](#)

[Scotland's School Education Statistics](#)

[16+ Policy and Practice Framework: supporting all young people into positive and sustained destinations](#)

DRAFT

5.8 Community Safety

Safety statistics

- our region is one of the safest places to live in Scotland (figures to be added for road safety, violent crime; antisocial behaviour, substance misuse deaths, domestic abuse incidents etc)
 - estimated number of problem drug users Aug 2009 1,452; prevalence rate 1.55%; Scotland 1.62
 - 163 prisoners as at June 2009 (139 adults; 24 young offenders)

Strategic response

- a responsive local Strategy and Action Plan is being developed by the Community Safety Partnership to help address the identified threats to safety
- specialist multi-agency partnerships e.g. the Domestic Abuse and Violence Against Women Partnership, the Alcohol and Drugs Partnership, the Youth Justice Strategy Group and the Road Safety Partnership have outcomes-focussed, robust and up to date plans in place to effectively tackle the identified issues and prevent them re-occurring in the future

What does this mean for the future?

- in addition to enforcement of legislation and the pursuit of prosecution there must be a focus on prevention and early intervention
- key areas of interest are:
 - Public Protection (Child and Family Protection, including Domestic Abuse and Violence Against Women, Youth Crime, Vulnerable Groups)
 - Terrorism
 - Road Safety
 - Substance Misuse
 - Antisocial Behaviour
 - Violent Crime
 - Emergency Planning

Data sources

[Adult Support and Protection](#)

[Alcohol and Drugs](#)

[Antisocial Behaviour](#)

[Child Protection](#)

[Domestic Abuse and Violence Against Women](#)

[Dumfries and Galloway Constabulary](#)

[Dumfries and Galloway Fire and Rescue Service](#)

[Major Emergencies in Dumfries and Galloway](#)

[Road Safety](#)

[Scottish Government website - Law, Order and Public Safety](#)

5.9 Community capacity

Voluntary sector

- over 500 voluntary organisations across the region
- significant grant support c£3M is provided by local public sector organisations

Volunteering

- over 280 organisations are registered for volunteers

Third Sector Interface

- the Third Sector Interface (TSI) is unique in Scotland as it comprises both independent members and representatives of six Intermediary bodies (four Councils of Voluntary Service/The Bridge Dumfries and Galloway, Volunteer Action and the Social Enterprise Network)
- the TSI's remit is to develop the Third Sector, social enterprise, volunteering and links with community planning and other local partners

Community Councils

- there are 88 operational Community Councils in an establishment that provides for up to 107 - this is a significantly higher proportion than the rest of Scotland

Compact between the Third Sector and the Public Sector

- over 100 organisations are signed up to the Compact
- there are 24 Compact champions across the public and Third Sector who promote the principles and commitments of the Compact

Developing social capital

- developing a closer working relationship and difference balance between the public and Third Sectors and individual communities is key to future service planning and delivery. Pilots are underway about communities taking responsibility for supporting people during severe winter weather

What does this mean for the future?

- consideration of new models of joint working are required, including streamlining funding support arrangements
- capacity building support for communities and Third Sector organisations is required to enable them to participate

Data sources

[Community Councils](#)

[Dumfries and Galloway Compact](#)

[Scottish Government website - People and Society](#)

5.10 Environment

Carbon footprint

- public transport usage is below the national average: 72% never use public transport compared to 56% across Scotland. The rural nature and bus service have a contribution here but individual behaviours are also key
- renewable energy and wind farms are key projects for the region with 520mw renewable energy capacity consented to March 2008.

Managing our waste

- the EcoDeco plant achieved a reduction in landfill in its first year from 89.6% in 2005/6 to 76.8% in 2006/7; this is expected to reduce to 50% by 2013 and 35% by 2020

What does this mean for the future?

- transport infrastructure as well as personal commitment is required to improve our green travel options
- ongoing work is needed with partners, communities and individuals to reduce waste created and maximise the capability of the eco-deco plant

Data sources

[Scottish Government website - the Environment](#)

6. What we will do – actions, performance and key targets

Priority 1 - We will provide a good start in life for all our children

Ambition 1.1 - Our children will be kept safe.

Actions – What we will do	Performance - How we will know	Responsibility- Who will do it	Key target –What and when will we do it
Children of all ages and their families will be better involved and consulted when services are involved to protect them.	Number of children represented at child protection conferences and involved in care planning.	Child Protection Committee	Increase by xx number of children represented at CPC & involved in care planning
Children (CAPSM*) and Family members of people misusing alcohol and drugs will be safe, well supported and have improved life chances *Children Affected by Parental Substance Misuse	Rate of maternities recording drug misuse (Baseline 8.9 Rate per 1000 maternities, 3 year average 2006-09)	Child protection Committee and Alcohol and Drugs Partnership	Year on year improvement throughout life of SOA
We will prioritise the needs of children affected by domestic abuse to ensure that they are identified, safe and given the right help at the right time.	Number of children referred to the Domestic Abuse Path finder, and the rate of repeat referrals.	Domestic Abuse and Violence Against Women Partnership (DAVAWP)	xx children identified & helped in 20xx/xx
We will continue to apply the “Whole System Approach” for youth offending to maintain the current low level of offending by young people (under 18) and seek to improve on this wherever possible	Offending rates for young people (under 18)	Youth Justice Strategy Group	Maintain current low levels of youth offending
We will undertake a review of services currently supporting vulnerable young people at risk of requiring an agency placement; to implement a seamless and coordinated continuum of support that both intervenes early and maximises the impact of available resources.	Produce recommendations to reduce dependency on high tariff interventions, including agency placements.	GIRFEC Group	Review recommendations implemented by August 2012

Priority 1 - We will provide a good start in life for all our children

Ambition 1.2 - We will make effective interventions.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will fully implement the Child Assessment Framework and training programme to ensure all staff across children services use the same assessment framework to assess, plan and intervene to improve outcomes for children.	Full implementation of standardised assessment and planning processes, resulting in improved outcomes for children and young people.	GIRFEC Group	Implement by March 2013
We will implement a seamless pre-birth to three years service (Maternity Services, Public Health Nurses and Pre-school), to ensure vulnerable children are identified at the earliest stage in their lives and provided with the right support.	Number of children identified as requiring support Number of children receiving support Evidence of improvement in outcomes, pre and post support	GIRFEC Group	Implement by March 2013 xx children by March 2012-13
We will develop and implement an agreed set of parenting programmes to targeted families across Dumfries and Galloway.	Number of families receiving parenting programmes Number/proportion of children under 12 who are referred to the Reporter	GIRFEC Group and JHWU	Implemented by August 2012 increase in number of parenting programmes by 2012-13 Reduce numbers
We will intervene to manage conduct disorder in young children.	Number of interventions in targeted school clusters	GIRFEC Group and JHWU	3% of children in nursery classes and primary 1 classes in targeted school clusters complete intervention by March

	Number/proportion of children under 12 who are referred to the Reporter		2013 XX reduction in the number of children under 12 referred to the Report by 20XX.
We will provide appropriate advice and assistance to prevent families and young people becoming homeless.	Fewer families and young people becoming homeless.	DGC , RSLs, housing support providers, third sector , NHS D&G.	Reduction in priority homeless households by 25% (767 in 2010) by April 2016

DRAFT

Priority 1 - We will provide a good start in life for all our children

Ambition 1.3 - All children and young people will be supported through transition.

Actions – What we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will introduce a transition tool to improve the transition experience from home to pre-school, and in conjunction with health screening will ensure that those children requiring support receive it.	Number of children participating in the new transition process.	GIRFEC Group	Implementation by August 2012
We will introduce GIRFEC locality planning structures; to coordinate a unified locality based approach to identifying concern, assessing need, agreeing actions and outcomes for children, young people and their families.	Locality groups established in each of the four localities sitting within the Area Framework governance.	GIRFEC Group	Implement by August 2012
We will support children and young people, and their families to ensure they experience successful transitions at key transition points.	Implementation of Transition Steering Group’s recommendations.	GIRFEC Group, Transition Steering Group	Implement by August 2012
We will ensure that every young person will be supported to secure a positive post-school destination in education, employment or training; and those in need of more support will be screened earlier and given additional support to ensure a successful transition.	<p>Reduction in the number of young people not in education, employment or training.</p> <p>Number of young people having successfully moved into paid employment or pre-work activities</p> <p>Number of young people looked after experiencing positive learning outcomes</p>	<p>More Choices More Chances Partnership (MCMCP), JHWU</p> <p>SWIA Learning Disability Action Planning Group</p> <p>DAGCOL</p>	<p>Reduction by XX of young people not in education, employment or training by April 2012</p> <p>XX young people in paid employment or pre-work activities by 20XX</p> <p>xx looked after young people experiencing positive learning outcomes by 2XX</p>

Priority 1 - We will provide a good start in life for all our children

Ambition 1.4 - All children will have a basic education in numeracy and literacy.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will provide small teaching groups for P1 –P3	% of pupils in the first three years of primary education who are in class sizes of 18 or fewer, or in 2 teacher classes of 36 or fewer	DGC	24.9% pupils in first three years by August 2011
We will work with parents to enable them to support their children in their learning	% of pupils who are operating at stage appropriate literacy and numeracy levels.	DGC	xx% of pupils operating at stage appropriate literacy and numeracy levels during 20xx/xx

DRAFT

Priority 1 - We will provide a good start in life for all our children

Ambition 1.5 - Our children will have the best possible health and wellbeing

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will adopt the Scottish Government maternal and infant nutrition framework and the Child Healthy Weight (CHW) Programme	<p>Percentage of women who express an interest in breast feeding who have a breast feeding peer support contact in the ante-natal period</p> <p>Percentage of mothers commencing breast feeding who are still breast feeding by 6-8 weeks</p> <p>Number of CHW interventions</p>	JHWU and GIRFEC Group	<p>70% by December 2012</p> <p>60% by December 2012</p> <p>413 by March 2014</p>
We will implement the Childsmile Oral Health Improvement Programme.	Percentage of nurseries and primary schools participating in tooth brushing programme	JHWU and GIRFEC Group	100% by March 2014
All schools will incorporate health and wellbeing outcomes in the learning experience.	Percentage of schools compliant	JHWU and GIRFEC Group	100% by March 2013

Priority 2 - We will prepare our young people for adulthood and employment

Ambition 2.1 - Young people will be supported to make the right choices.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
<p>We will deliver programmes of work to support health and well being for young people.</p>	<p>Teenage pregnancy figures</p> <p>Number of schools who have received specialist smoking cessation support</p> <p>Number of new Healthy Weight Communities established</p> <p>Percentage of schools incorporating the Health and Wellbeing experiences and outcomes in planning assessment and reporting</p> <p>Number of schools with access to sustainable extra curricular physical activity club programme</p>	<p>JHWU</p>	<p>10% drop in 3yr rolling average by March 2014</p> <p>100% by March 2014</p> <p>4 new Healthy Weight Communities by March 2014</p> <p>100% by March 2014</p> <p>All schools by March 2014</p>

Priority 2 - We will prepare our young people for adulthood and employment

Ambition 2.2 - We will ensure our young people have high quality learning experiences and succeed.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will raise attainment, achievement and participation	<p>We will implement Curriculum for Excellence</p> <p>Improvement in National examination measures.</p>	DGC	<p>Annual reporting (ES13-6/12, ES14-5/6, ES15- 4/6, all 2010)</p> <p>Comparator Authority ranking (1-6) for 1+, 3+, and 5+ at level 6, by end of S6</p> <p>Comparator Authority ranking (1-6) for 5+ at level 3 and English and Maths at level 3 by end of S4</p>
Children preparing to leave school will have the best advice on careers, managing finances, sexuality and sexual health, preparing for parenthood, developing mental resilience, substance use.	Pilot projects	JHWU and MCMC Partnership	<p>2 pilots agreed by March 2012</p> <p>2 pilots completed and evaluated June 2013</p>

Priority 3 - We will care for our older and vulnerable people

Ambition 3.1 - Older and vulnerable adults will have choice and control in decisions affecting their lives.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will increase the number of people in receipt of support through self directed support/individual budgets.	<p>No of people with Direct Payments/Individual Budgets as a percentage of total homecare recipients</p> <p>The spend on individual support plans as a proportion of the overall cost of home care</p>	Community Health and Social Care Partnership Board	<p>Increase of 10% each year of the SOA</p> <p>Increase % of spend each year of SOA</p>
We will introduce care and self assessment based on maximising capabilities and wellbeing.	<p>Number of service areas accessed through self-assessment</p> <p>No of self assessments carried out</p>	Social Work Services / Customer Services and partners - DGC	To be put in place over 2012-13 and increase by 10% each year of the SOA

Priority 3 - We will care for our older and vulnerable people

Ambition 3.2 - Older and vulnerable adults will be enabled to optimise their health and independence reducing the need for crisis management.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will reduce emergency bed day rates in the over 75 age group.	Emergency bed day rate	Community Health and Social Care Partnership Board	Reduction of current rates by end 2014
We will maximise the use of assistive technology to support people to maintain their health and stay at home.	Number of new referrals to care services assessed for telecare package against current baseline. Number of people directly accessing telecare services through developing service with Customer Services.	Community Health and Social Care Partnership Board	Increase by 10% by 2014 100 directly accessed packages by end of 2014
We will provide opportunities for people with long term conditions to self care and be involved with self help groups.	Numbers of people with long term conditions accessing LTC programme	JHWU and 'Putting you first' Programme Board	600 by March 2012 1800 by March 2014
We will provide a range of learning opportunities and experiences targeted at older people to ensure that the aging population of Dumfries and Galloway are involved, active, engaged to lead healthy lives in their own community.	Number of Older People involved in activities in their own community	Community Learning Partnerships	1000 by end of March 2013
We will ensure older and vulnerable people will have access to a range of housing solutions which will enable them to live independently.	We will be providing the right type of services, in the right location and of the right quality.	Local Authority Strategic Housing Service, RSLs, Housing support providers, Scottish Government	20% of new affordable housing delivered through the Strategic Housing Investment Plan is housing that

			meets particular needs by April 2016.
--	--	--	---------------------------------------

DRAFT

Priority 3 - We will care for our older and vulnerable people

Ambition 3.3 - Older and vulnerable adults will be provided with high quality and reliable support.			
Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will maintain the current high levels of performance in supporting older people to remain in their homes or be supported in a homely setting, and seek to improve where possible	<p>Proportion of intensive homecare as a percentage of total hours homecare in the over 65s</p> <p>Number of people over 65 receiving 10 hours or more of home care per week as a proportion of those in care homes or long stay beds</p>	Community Health and Social Care Partnership Board	<p>+ 3% by 2014</p> <p>To increase to 50%</p>
We will work to ensure that all people who could benefit from a short term re-ablement service can receive one	<p>Number of people accessing re-ablement service as a proportion of total referrals for re-ablement</p> <p>Proportion of people who receive re-ablement have reduced ongoing care needs</p>	Community Health and Social Care Partnership Board	<p>98% of appropriate referrals accepted by end of 2014</p> <p>At least 50% of people receiving re-ablement service achieve a reduction in their ongoing care need.</p>
We will increase the use of aids and adaptations to help people maintain their independence at home.	<p>No of people accessing aids or adaptations as a percentage of the no of people receiving a service from the Occupational Therapy Service.</p> <p>% of major adaptations</p>	Community Health and Social Care Partnership Board	<p>99% by end of 2014</p> <p>Increase from current</p>

	completed within agreed timeline following a committee decision		baseline by end of 2012 and set
--	---	--	---------------------------------

DRAFT

Priority 3 - We will care for our older and vulnerable people

Ambition 3.4 - Unpaid carers will be key partners in care delivery.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will improve support to carers to enable them to continue in their caring role.	<p>Number of Carers Assessments completed.</p> <p>Number of people accessing respite through the SBB</p> <p>Number of Keep Well health checks completed on carers</p>	<p>Community Health and Social Care Partnership Board</p> <p>JHWU</p>	<p>Increase by 10% from current baseline by end of 2014</p> <p>100 by end of 2014</p> <p>150 checks on carers by March 2012</p> <p>450 checks on carers by 2014</p>
We will ensure that carers' views are reflected in service planning and development.	Carers strategy adopted across the partnership	Community Health and Social Care Partnership Board	By end 2011-12

Priority 3 - We will care for our older and vulnerable people

Ambition 3.5 - Older and vulnerable adults will have good information on their rights.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will provide up to date, accessible information in a range of formats.	Customer /service user surveys evidence satisfaction on availability and access to information (includes adult protection)	Community Health and Social Care Partnership Board	% satisfaction level by end 2012/13
We will continue to support capacity in the Third and independent sector to provide advice and information to older and vulnerable people about their rights.	Uptake of services commissioned and funded to provide information		
We will maximise household income, particularly for those in poverty.			

Priority 3 - We will care for our older and vulnerable people

Ambition 3.6 - We will protect adults at risk

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will increase the efficiency and effectiveness of the Adult Protection Committee.	Delivery against work plan- implement actions; improve monitoring arrangements	APC	Work plan completed by 2013-14
We will provide access for adults at risk of harm to appropriate and proportionate levels of immediate and ongoing support and protection.	Inspection results of adult support and protection services	APC	Achieve a consistent grading of at least satisfactory for scrutiny and inspection of adult support and protection services during 2012-14

Priority 3 - We will care for our older and vulnerable people

Ambition 3.7 - Older and vulnerable adults will be supported to improve their health.			
Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will deliver preventive interventions to support the health and wellbeing of older and vulnerable adults.	<p>Number of Keep Well Health Checks delivered</p> <p>Numbers of new volunteers in funded projects</p> <p>Introduce Health Promoting Prison within the Dumfries Prison</p>	JHWU	<p>1000 checks completed by March 2012</p> <p>500 volunteers through Building Healthy Communities by March 2013</p>
We will ensure that people involved with the criminal justice system have their health and wellbeing optimised.	Percentage of D&G residents in Dumfries prison or on community sentences who have had a health check	JHWU	50% each year by March 2014
We will provide training for non health professionals/community groups/individuals in recognising those at risk of mental health issues.	Deliver faster access to mental health services		26 week referral to treatment for specialist Child and Adolescent Mental Health Services from March 2013
We will develop and deliver programmes to older and vulnerable adults to increase activity levels.	D&G Physical activity index	JHWU	10% increase by March 2014
We will ensure that people will be healthier, and take fewer risks as a result of alcohol	Number of brief alcohol interventions	ADP	1629 by March 2012

Ambition 3.7 - Older and vulnerable adults will be supported to improve their health.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
and drug use.	The number of drug related deaths will remain low. (Numbers are low, but can fluctuate from year to year)	ADP	No more than an average of 10 drug related deaths each year
Alcohol and drugs services will be high quality, responsive, and person-centred ensuring people move through treatment into sustained recovery	People approaching services with alcohol and drug related problems will be offered appropriate interventions within the time frames established by the Scottish Government (HEAT A11)	ADP	By March 2013, 90% of clients will wait no longer than 3 weeks from referral received to appropriate drug or alcohol treatment that supports their recovery

Priority 4 - We will support and stimulate our local economy

Ambition 4.1 - We will attract and sustain investment to grow our local economy.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
Our transport networks will be sustained and developed.	<p>number of bus journeys on annual basis</p> <p>Implementation of the roads investment programme</p>	<p>SWESTRANS</p> <p>DGC</p>	<p>number of bus journeys on annual basis increased by XX</p> <p>XX invested in D&G roads by 20XX</p>
We will enable better digital connectivity.	<p>Development of South of Scotland bid to Broadband Development UK</p> <p>Implementation of pilot for Annan</p>	SoSA. DGC, NHS	<p>Bid submitted by Sept 2011</p> <p>Annan pilot successfully implemented by July 2012</p>
New and existing businesses will be supported and developed.	<p>Sustain GVA @ 1% below the national average</p> <p>Number of start up businesses created</p> <p>Number of growth businesses supported</p> <p>Number of businesses sustained</p>	DGC, Scottish Enterprise	<p>Sustain GVA at 1% below the national average</p> <p>Achievement of the targets set out in the current Business Gateway contract to 2012 and subsequent defining and achievement of the contract in</p>

			place to 2014 thereafter set out in the current Business Gateway contract to 2012 and subsequent defining and achievement of the contract in place to 2014 thereafter
We will regenerate the areas prioritised in the Regional Economic Strategy.	Delivery of Programmes for Dumfries Town centre, Stranraer and CoRES		Dumfries Town Centre programme delivered by 2014 Stranraer Waterfront programme delivered by 2014 CoRES delivered by 2014
We will ensure a housing supply for the six Housing Market Areas operating in Dumfries and Galloway	new housing units delivered across the social rented and private sectors	Strategic Housing Services, Development Planning and Environment Services DGC, Registered Social Landlords, Private Housing Developers, Private Rented Sector and the Scottish Government	7,384 new housing units delivered across the social rented and private sectors by 2024.

We will deliver a sustainable future for the Crichton Quarter.	Deliver and sustain the business model.	Crichton 2020 Vision Group	end 2012
--	---	----------------------------	----------

DRAFT

Priority 4 - We will support and stimulate our local economy

Ambition 4.2 - Employment opportunities will be enhanced through innovation and skills development.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
The skills base of our workforce can respond to innovation and opportunity.	To be developed by the Employability Partnership	Employability Partnership and Scottish Enterprise	To be developed by the Employability Partnership
We will support our local people excluded from the labour market back into education, training or employment.	Number of people in the region on Job Seekers Allowance	Employability Partnership	Maintain JSA baseline level of March 2011 (3.5%) by March 2012
We will support the maximisation of resources from Skills Development Scotland for the people of Dumfries and Galloway	Outcomes in the Skills Development Scotland 2011-12 Service Delivery Agreement	Employability Partnership and MCMC Partnership	Achievement of outcomes in the Skills Development Scotland 2011-12 Service Delivery Agreement by April 2012
We will develop work experience/work taster opportunities for young people with disabilities within the public sector.	Number of work placements opportunities created	DGC	<p>Agree to pilot a work taster programme with 20 placement opportunities within DGC by end March 2012, with a further 10 placements in DGC by Oct 2012</p> <p>Agree to roll out pilot programme within the NHS by Oct</p>

			2012
Our people will have the basic skills to function adequately in individual, family, community and working lives.	No of ALN learners	Community Learning Partnerships	700 ALN learners by end of March 2013
	No ESOL learners		200 by end of March 2013
	No of CBAL learners		400 CBAL Learners by end of March 2013
	No of learners progressing to employment, voluntary work or further learning		650 learners progressing to employment, voluntary work or further learning by end of March 2013

DRAFT

Priority 5 - We will maintain the safety and security of our region.

Ambition 5.1 - Our people and communities will be safe and secure.			
Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
Antisocial behaviour will be tackled.	The number of antisocial behaviour incidents and the level of repeat offenders	ASB Strategy Group	xx% reduction in number of ASB incidents & level of repeat offenders by 20xx
Those involved in the supply and availability of controlled drugs will be targeted.	Number of supply and possession with intent to supply offences recorded. (3 year average 2008-10)	Alcohol and Drugs Partnership	Baseline 309 Year on year improvement throughout life of SOA
The number of people killed or injured on our roads, will be reduced.	Number of road safety crashes and casualties involving <ul style="list-style-type: none"> • young people • rural roads • trunk roads 	Road Safety Partnership	xx% reduction by 20xx in crashes & casualties of <ul style="list-style-type: none"> • young people • rural roads • trunk roads
The people who are deemed most vulnerable will be identified, supported and protected.		DAVAWP, Child Protection Committee/GIRFEC, Adult Support and Protection Committee	
The people who pose a risk to the most vulnerable people will be identified and disrupted.	Level of incidents of abuse	DAVAWP, Child Protection Committee, Adult Support and Protection Committee CJA MAPPA Strategic Oversight Group	xx% reduction in level of incidents of abuse by 20xx

	Number of early and effective interventions including protective measures		xx% increase in early & effective interventions by 20xx
Reoffending will be reduced	Level of repeat offenders		xx% reduction in level of repeat offenders by 20xx
Communities and individuals will be safe from alcohol and drug related offending and anti-social behaviour.	<p>Number of alcohol related incidents</p> <ul style="list-style-type: none"> • Number of alcohol related ASB incidents (Baseline 244) • Number of alcohol related violent crimes (Baseline 40) (3 year averages 2008-10) 	ADP	Year on year reduction throughout life of SOA
We will prepare for effective emergency response and recovery	Validation of risk based plans and arrangements	Strategic Coordinating Group	Annually via Statement of Preparedness
We will ensure the operation of the private rented sector is properly regulated to safeguard the interests of health, households and communities.	<p>Number of private landlords properly registered</p> <p>Percentage of Houses of Multiple Occupation licensed.</p> <p>Carry out enforcement action where properties are in serious disrepair</p>	Local authority Strategic Housing Service, ASB Team, the Police, Fire and Rescue and Service, community.	<p>30% increase in the number of private landlords registered by April 2016.</p> <p>100% rate of licensed Houses of Multiple Occupation.</p> <p>XX% of properties in serious disrepair where enforcement actions have been carried</p>

			out during 20XX/20XX
--	--	--	-------------------------

DRAFT

Priority 5 - We will maintain the safety and security of our region.

Ambition 5.2 - We will build individual and community resilience			
Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
Individual citizens will be helped to help themselves.	community resilience capacity and raised awareness through public information initiatives: ReadyDG advice website Number of households with a Home Emergency Lifesaving Plan (HELP) Implementation of Flood Subsidy Scheme Implementation of Winter Resilience Scheme Number of Community Council Resilience Plans in place	DGC/Police/FRS/NHS	Enduring task Autumn 2011 Annually via Broadcast Winter 11/12 ongoing
We will support Community Groups to develop the skills, knowledge and confidence to take ownership of community projects and services.	No of Community Groups Supported No of Community Projects developed Amount of external Funding secured	Learning Community Partnerships	148 Community Groups supported by end of March 2013 10 new Community Projects developed by end of March 2013 £750k of External

			Funding secured by end of March 2013
We will build capacity within communities to improve levels of social capital.	New Social Capital Index to be developed	JHWU	New Index developed by March 2012

DRAFT

Priority 6 - We will protect and sustain our environment.

Ambition 6.1 - We will be a carbon neutral region.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
We will reduce carbon emissions.	Level of carbon emissions	DGC, NHS, SE, SNH, FRS, DG Constabulary	20% reduction by 2015
We will reduce energy consumption.	<ul style="list-style-type: none"> • energy use in public buildings • business miles • office space 	DGC, NHS, SE, SNH, FRS, DG Constabulary	4% reduction each year from 2011/12
We will reduce the amount of waste we produce.	Amount of waste we produce	DGC, NHS	93,060 tonnes by 2011-12 93,991 tonnes by 2012-13 94,931 tonnes by 2013-14
More waste will be diverted from landfill.	Amount of waste diverted from landfill	DGC, NHS	60% by 2011-12 65% by 2012-13 70% by 2013-14 75% by 2014-15
More people will walk or cycle to work and be encouraged to car-share	Percentage of people who travel to work as a car driver.	Go Smart DGC , NHS, DG Constabulary	15% by March 2014
Our public sector will buy more local produce.	Amount of food produced in Dumfries and Galloway procured outwith National Contracts.	Joint Health and Wellbeing Unit	10% by March 2014

Priority 6 - We will protect and sustain our environment.

Ambition 6.2 - The resources of landscape, natural and built environment of Dumfries and Galloway will be protected and enhanced.

Actions – what we will do	Performance - How we will know	Responsibility- Who will do it	Key target – What & when will we do it
<p>Our communities will be involved in the management of our landscape, through voluntary activity for key landscape features including Biosphere Reserve, National Scenic Areas, National and Local Nature Reserves.</p>	<p>Number of functional steering groups with community representation engaged in landscape related programmes.</p>	<p>DGC/SNH/NSA steering groups</p>	<p>Steering groups meet for key LNRs - 10 meetings per annum</p>
	<p>NSA management strategies actions undertaken</p>	<p>DGC</p>	<p>3 meetings per annum with 3 nr steering groups</p>
	<p>Biosphere Reserve registration completed</p>	<p>DGC/SNH/SUP</p>	<p>Registration of candidate Biosphere reserve 2012/13</p>
	<p>Potential for new THI/CAR schemes explored with local communities in areas of high built conservation value</p>	<p>DGC</p>	<p>One project under consideration 2012/13</p>
	<p>Improved quality of policies and strategic guidance documents such as the LDP by engagement with local communities.</p>	<p>DGC</p>	<p>LDP produced 2015 Interim Planning Policy on Wind Energy Developments – July 2011 Community engagement and its impact in development of LDP will be quantified noted through the production of a</p>

			participation statement
Local residents and visitors will be encouraged to enjoy our landscape and heritage.	Walker numbers, walking festivals Volunteer days	DGC, community projects	xx walkers xx events during 20XX
	Guided walks and countryside/cultural heritage events	DGC, SNH	xx events xx attendees during 20XX
	Development and implementation of Core path plan and public access strategy	DGC, SNH	Development by Autumn 2012; adoption, implementation by 2017
	Develop understanding of extent, quality and public use of urban greenspace	DGC	Draft open space audit and strategy by autumn 2011
The natural habitats and species in Dumfries and Galloway will be protected and managed.	% of those UK BAP habitats occurring in the Local Biodiversity Action Plan that are subject to positive management action.	DGC, SNH, SEPA, RSPB, Forestry Commission	75% of UKBAP habitats occurring in the LBAP that are subject to positive management action by 2014